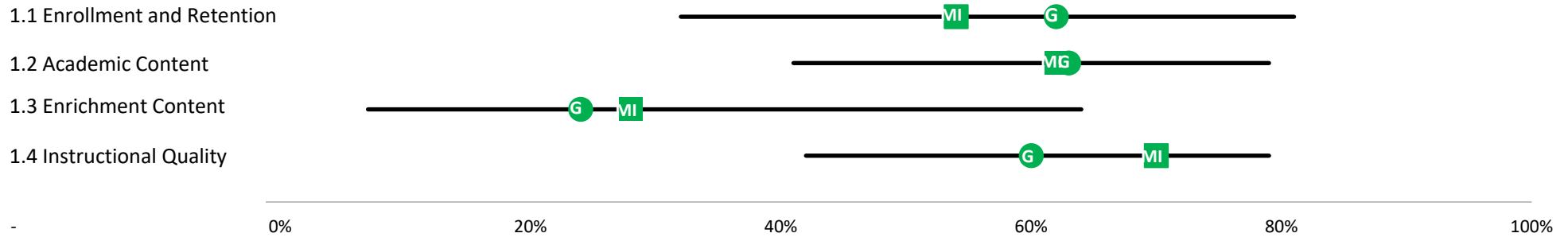# 21st Century Community Learning Centers
2019 Leading Indicators Report
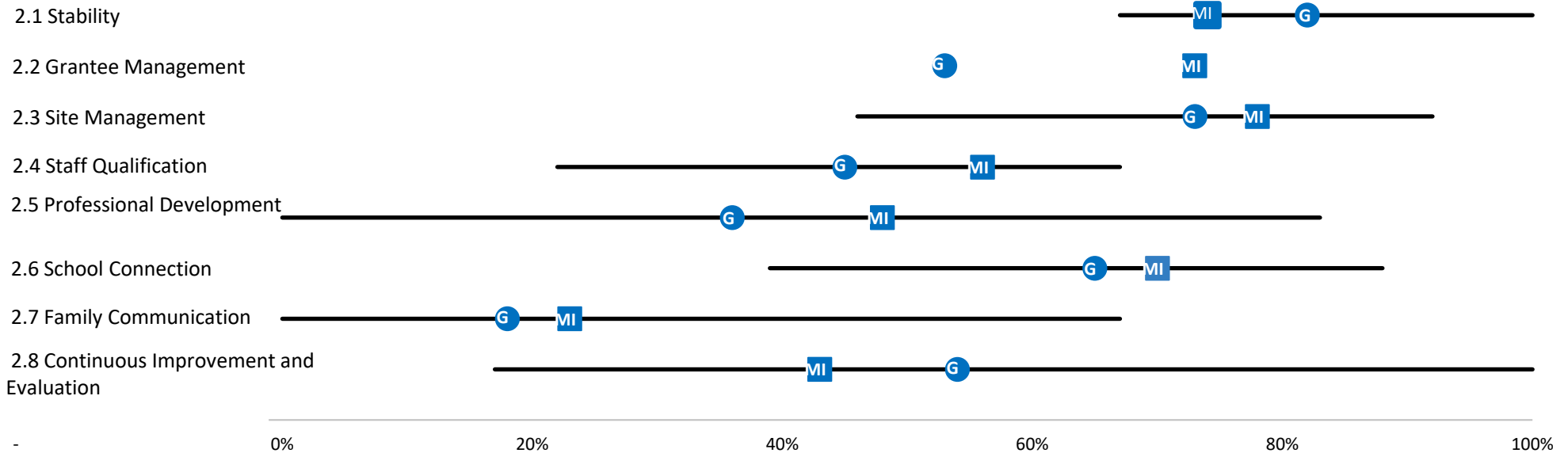
Sample Grantee

— Site Range ● Grantee Average ■ Michigan State Average

Instructional Context

1.1 Enrollment and Retention

1.2 Academic Content

1.3 Enrichment Content

1.4 Instructional Quality

0%   20%   40%   60%   80%   100%

Management Context

2.1 Stability

2.2 Grantee Management

2.3 Site Management

2.4 Staff Qualification

2.5 Professional Development

2.6 School Connection

2.7 Family Communication

2.8 Continuous Improvement and Evaluation

0%   20%   40%   60%   80%   100%

For complete reference, see **Leading Indicators Report Interpretation Guide**.
To ensure representation and confidentiality, insufficient data are not displayed at the site level but included in the calculation of grantee and state averages.

Indicator	MI	G	Site 1	Site 2	Site 3	Site 4	Site 5	Site 6	Site 7	Site 8	Site 9	Site 10	Site 11	Site 12	Site 13	Site 14	Site 15
1.1 Enrollment and Retention	**54%**	**62%**	**70%**	**64%**	**57%**	**66%**	**32%**	**70%**	**52%**	**66%**	**72%**	**81%**	**62%**	**62%**	**61%**	**65%**	**57%**
Total Number of Youth (Summer 2018-Spring 2019)	**19118**	**1827**	**107**	**119**	**114**	**148**	**62**	**102**	**266**	**136**	**84**	**74**	**150**	**147**	**135**	**101**	**120**
1.1.1 Youth attend 30 days^{EZ}	54%	44%	50%	61%	54%	40%	18%	63%	20%	41%	61%	55%	41%	39%	49%	48%	40%
1.1.2 Youth attend 60 days^{EZ}	37%	33%	40%	43%	35%	31%	8%	52%	13%	33%	56%	47%	32%	29%	33%	32%	29%
1.1.3 Youth attend 90 days^{EZ}	25%	24%	28%	34%	25%	22%	0%	38%	11%	21%	38%	39%	24%	22%	20%	23%	18%
Total Number of Youth with Available School Outcome Information (Summer 2018-Spring 2019)	**9987**	**704**	**46**	**73**	**51**	**61**	**25**	**55**	**31**	**51**	**42**	**14**	**64**	**61**	**39**	**41**	**51**
1.1.4 Academically disadvantaged youth are served^{EZ,O}	71%	64%	54%	36%	84%	80%	100%	60%	74%	63%	55%	86%	66%	61%	67%	73%	57%
1.1.5 Academically disadvantaged youth attend 30 days^{EZ,O}	71%	90%	100%	92%	93%	96%	40%	91%	96%	100%	96%	100%	83%	86%	77%	100%	90%
1.1.6 Academically disadvantaged youth attend 60 days^{EZ,O}	46%	70%	96%	62%	74%	73%	20%	73%	83%	81%	83%	100%	67%	65%	69%	67%	55%
1.1.7 Academically disadvantaged youth attend 90 days^{EZ,O}	30%	49%	64%	46%	51%	51%	0%	55%	74%	50%	61%	100%	50%	51%	38%	47%	24%
1.1.8 Enrollment policy is in place^{SC}	94%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
1.1.9 Attendance policy is in place^{SC}	54%	80%	100%	100%	0%	100%	0%	100%	0%	100%	100%	100%	100%	100%	100%	100%	100%

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1.2 Academic Content	**62%**	**63%**	**65%**	**60%**	**64%**	**63%**	**63%**	**74%**	**60%**	**57%**	**79%**	**60%**	**53%**	**41%**	**64%**	**65%**	**70%**
1.2.1 Youth participate in academic enrichment activities[EZ]	64%	52%	42%	74%	58%	35%	26%	78%	79%	29%	67%	54%	39%	0%	70%	43%	49%
1.2.2 Academically disadvantaged youth participate in remedial education[EZ,O]	70%	81%	100%		100%	100%	56%	94%	100%	100%	100%		93%	97%		100%	97%
1.2.3 The academic growth of the youth is a top priority[ST]	71%	88%	67%	100%	100%	100%	100%	100%		75%	100%	100%	75%	67%	75%	67%	100%
1.2.4 Program administrator connects to school-day content[SC]	77%	73%		40%	60%	80%	100%	100%	60%		80%		60%		60%	80%	80%
1.2.5 Staff connect to school-day content[ST]	28%	23%	50%	25%	0%	0%	33%	0%	0%	25%	50%	25%	0%	0%	50%	33%	25%
1.3 Enrichment Content	**28%**	**24%**	**64%**	**40%**	**48%**	**30%**	**16%**	**34%**	**7%**	**28%**	**59%**	**37%**	**37%**	**41%**	**48%**	**55%**	**38%**
1.3.1 Youth participate in arts activities[EZ]	44%	46%	78%	32%	47%	34%	20%	45%	0%	30%	74%	49%	66%	67%	71%	69%	51%
1.3.2 Youth participate in physical activities[EZ]	64%	58%	93%	55%	93%	41%	43%	95%	22%	83%	89%	61%	84%	46%	0%	46%	63%
1.3.3 Youth participate in youth development activities[EZ]	37%	43%	85%	40%	48%	44%	0%	23%	0%	29%	77%	54%	38%	69%	69%	70%	36%
1.3.4 Youth participate in science activities[EZ]	26%	17%		49%	44%		0%	0%		0%	54%	0%	31%		47%		35%
1.3.5 Youth participate in technology activities[EZ]	8%	12%										59%		20%	67%	60%	
1.3.6 Youth participate in engineering activities[EZ]	16%	5%		33%				0%									35%
1.3.7 Youth participate in math activities[EZ]	22%	3%												0%			49%

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1.3.8 Youth participate in field trip or special event activities[EZ]	6%	10%	0%	34%	8%	2%	17%	38%	5%	0%	0%	0%	0%	0%	34%	32%	0%
1.4 Instructional Quality	**70%**	**60%**	**79%**	**72%**	**52%**	**58%**	**77%**	**67%**	**53%**	**63%**	**55%**	**75%**	**55%**	**44%**	**73%**	**60%**	**42%**
1.4.1 Staff report of high-quality sessions[ST]	65%	70%	67%	100%	50%	100%	67%	100%		100%	75%	75%	75%	33%	75%	67%	25%
1.4.2 Youth report of high-quality experience[Y]	60%	40%	50%	48%	37%	33%	80%	27%	53%	39%	35%		29%	33%	68%	31%	19%
1.4.3 Staff report of providing youth with leadership opportunities[Y]	70%	67%	100%	100%	33%	33%	100%	100%		100%	75%	75%	33%	33%	50%	100%	0%
1.4.4 Youth report of opportunities for leadership and teamwork[Y]	78%	65%	89%	65%	72%	70%	80%	58%	50%	56%	53%		71%	50%	96%	63%	68%
1.4.5 Staff report of providing youth with meaningful interaction and engagement opportunities[ST]	77%	73%	100%	75%	33%	100%	100%	100%		75%	75%	100%	33%	67%	75%	33%	67%
1.4.6 Youth report of having adult support[Y]	79%	74%	78%	80%	68%	72%	73%	73%	75%	67%	65%		78%	63%	88%	100%	72%
1.4.7 Youth report of opportunities for mastery[Y]	80%	67%	89%	72%	67%	70%	100%	65%	72%	56%	59%		88%	39%	84%	69%	48%
1.4.8 Youth report of quality peer interaction[Y]	73%	60%	78%	68%	53%	56%	60%	54%	50%	50%	53%		71%	59%	84%	60%	56%
1.4.9 Staff report of creating opportunities for youth decision-making and governance[ST]	55%	48%	100%	75%	0%	33%	33%	100%		75%	50%	50%	0%	33%	50%	33%	33%
1.4.10 Youth report of opportunities for decision-making and governance[Y]	55%	31%	44%	44%	78%	25%	47%	15%	28%	44%	12%		17%	20%	40%	50%	23%
1.4.11 Youth report of opportunities for increasing health awareness[Y]	79%	67%	89%	75%	67%	60%	100%	62%	53%	56%	59%		92%	59%	84%	69%	55%

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1.4.12 Youth report of program benefits around social-emotional learning[Y]	72%	54%	67%	60%	67%	47%	87%	46%	47%	39%	47%		79%	41%	80%	50%	35%
2.1 Stability	**74%**	**82%**	**67%**	**67%**	**67%**	**100%**	**67%**	**67%**	**67%**	**67%**	**67%**	**67%**	**100%**	**67%**	**100%**	**100%**	**67%**
2.1.1 Seasoned Project Director[EZ]	79%	100%															
2.1.2 Seasoned Site Coordinator[SC]	47%	47%	100%	0%	100%	100%	0%	0%	0%	0%	0%	0%	100%	0%	100%	100%	100%
2.1.3 Staff retention rate is at least 75%[SC] [Data to be available 2020]																	
2.1.4 Program or the host school did not relocate or face challenge[SC]	93%	87%	0%	100%	0%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
2.1.5 School administration did not change[SC]	78%	93%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	0%
2.2 Grantee Management	**73%**	**53%**															
2.2.1 Project Director supports Site Coordinators[SC]	62%	20%															
2.2.2 Effective meetings are held by Project Director[SC]	74%	60%															
2.2.3 Site coordinators have high job satisfaction[SC]	80%	80%															
2.3 Site Management	**78%**	**73%**	**80%**	**77%**	**82%**	**70%**	**59%**	**79%**	**56%**	**80%**	**80%**	**92%**	**63%**	**46%**	**75%**	**70%**	**74%**
2.3.1 Site Coordinator supports staff[ST]	83%	85%	100%	100%	100%	100%	67%	100%		100%	75%	100%	75%	67%	75%	100%	67%

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2.3.2 Effective meetings are held by Site Coordinator[ST]	85%	82%	100%	100%	100%	67%	0%	67%		67%	100%	75%			100%	100%	100%
2.3.3 Staff have high job satisfaction[ST]	83%	82%	100%	75%	100%	67%	67%	100%		100%	100%	100%	75%	0%	75%	67%	100%
2.3.4 Youth report effective program management[Y]	75%	69%	50%	72%	68%	69%	87%	81%	72%	72%	59%		58%	83%	60%	38%	69%
2.3.5 Youth do not have negative peer experience[Y]	61%	47%	50%	40%	42%	48%	73%	50%	39%	61%	65%		42%	35%	64%	44%	34%
2.4 Staff Qualification	**56%**	**45%**	**33%**	**58%**	**50%**	**33%**	**56%**	**22%**		**33%**	**50%**	**50%**	**58%**	**33%**	**42%**	**67%**	**25%**
2.4.1 Staff have at least one professional qualification[ST]	58%	47%	33%	50%	75%	33%	33%	33%		25%	50%	25%	75%	33%	50%	67%	50%
2.4.2 Staff are experienced working with youth[ST]	69%	55%	33%	75%	75%	67%	67%	0%		75%	50%	50%	100%	33%	25%	67%	25%
2.4.3 Staff are familiar with state and other standards[ST]	39%	33%	33%	50%	0%	0%	67%	33%		0%	50%	75%	0%	33%	50%	67%	0%
2.5 Professional Development	**48%**	**36%**	**33%**	**54%**	**25%**	**50%**	**33%**	**83%**		**38%**	**25%**	**38%**	**25%**	**0%**	**38%**	**50%**	**25%**
2.5.1 Strong orientation for new staff[ST]	62%	45%	67%	75%	25%	67%	33%	100%		50%	25%	50%	25%	0%	50%	33%	50%
2.5.2 Staff frequently participate in trainings[ST]	33%	26%	0%	33%	25%	33%	33%	67%		25%	25%	25%	25%	0%	25%	67%	0%
2.6 School Connection	**70%**	**65%**	**81%**	**81%**	**39%**	**65%**	**80%**	**88%**	**62%**	**62%**	**51%**	**56%**	**69%**	**40%**	**76%**	**46%**	**47%**
2.6.1 Host school invests in the program[SC]	56%	47%	100%	100%	0%	100%	100%	100%	0%	0%	0%	0%	100%	0%	100%	0%	0%
2.6.2 Policy for connecting with the school-day administrators is in place[SC]	100%	100%	100%					100%	100%	100%	100%	100%					100%

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2.6.3 Site coordinator meets with school administrator regularly[SC]	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
2.6.4 Staff use school records for activity planning[ST]	22%	24%	33%	50%	0%	0%	33%	100%		33%	0%	25%	0%	33%	25%	33%	0%
2.6.5 Youth report of program strengthening school connection[Y]	73%	56%	72%	72%	58%	60%	87%	42%	47%	78%	53%		75%	28%	80%	50%	34%
2.7 Family Communication	**23%**	**18%**	**67%**	**25%**	**25%**	**17%**	**0%**	**67%**	**0%**	**0%**	**13%**	**13%**	**0%**	**17%**	**0%**	**17%**	**0%**
2.7.1 Staff frequently communicate with parents[ST]	25%	22%	33%	50%	50%	33%	0%	33%		0%	25%	25%	0%	33%	0%	33%	0%
2.7.2 Site Coordinator frequently communicates with parents[SC]	21%	13%	100%	0%	0%	0%	0%	100%	0%	0%	0%	0%	0%	0%	0%	0%	0%
2.8 Continuous Improvement and Evaluation	**43%**	**54%**	**78%**	**50%**	**61%**	**44%**	**17%**	**78%**	**100%**	**64%**	**17%**	**67%**	**17%**	**17%**	**42%**	**44%**	**42%**
2.8.1 Staff participating in data-driven continuous quality improvement process with other staff[ST]	22%	31%	67%	25%	33%	33%	0%	67%		67%	50%	50%	0%	33%	0%	0%	25%
2.8.2 Staff participate in training for program assessment[ST]	35%	31%	67%	25%	50%	0%	33%	67%		25%	0%	50%	50%	0%	25%	33%	0%
2.8.3 Local Evaluator is involved[Grantee-PD, Site-SC]	80%	100%	100%	100%	100%	100%		100%	100%	100%	0%	100%	0%		100%	100%	100%